

LCDs – A high hurdle for new large display technologies

Information Day 2013 – A Deep Dive into the LC&OLED Business

Dr. Thomas Kietzke Director Strategy and Market Intelligence Merck KGaA

Darmstadt · Germany

Darmstadt, Germany - June 26, 2013



Disclaimer Publication of Merck KGaA, Darmstadt, Germany. In the United States and Canada the subsidiaries of Merck KGaA, Darmstadt, Germany operate under the umbrella brand EMD.

To reflect such fact and to avoid any misconception of the reader of the publication certain logos, terms and business descriptions of the publication have been substituted or additional descriptions have been added. This version of the publication, therefore, slightly deviates from the otherwise identical version of the publication provided outside the United States and Canada.



Disclaimer

Remarks

All comparative figures relate to the corresponding last year's period.

Important information

This presentation does not constitute an offer of securities for sale or a solicitation of an offer to purchase securities in the United States. The shares referred to herein have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "Securities Act"), and may not be offered or sold in the United States absent registration under the Securities Act or an available exemption from such registration.

Note regarding forward-looking statements

The information in this document may contain "forward-looking statements". Forward-looking statements may be identified by words such as "expects", "anticipates", "intends", "plans", "believes", "seeks", "estimates", "will" or words of similar meaning and include, but are not limited to, statements about the expected future business of Merck KGaA, Darmstadt, Germany resulting from the proposed transaction. These statements are based on the current expectations of management of Merck KGaA, Darmstadt, Germany and E. Merck KG, Darmstadt, Germany and are inherently subject to uncertainties and changes in circumstances. Among the factors that could cause actual results to differ materially from those described in the forward-looking statements are factors relating to satisfaction of the conditions to the proposed transaction, and changes in global, political, economic, business, competitive, market and regulatory forces. Merck KGaA, Darmstadt, Germany and E. Merck KG, Darmstadt, Germany do not undertake any obligation to update the content of this presentation and forward-looking statements to reflect actual results, or any change in events, conditions, assumptions or other factors. All trademarks mentioned in the presentation are legally protected.

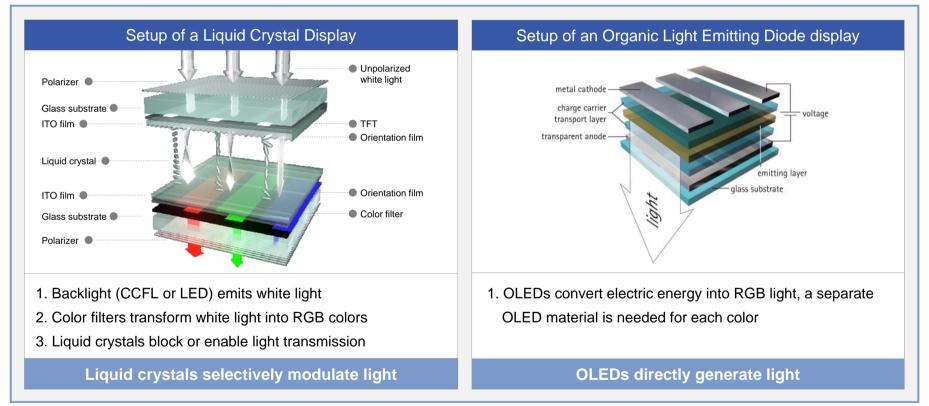


LCD and OLED displays: Status quo

Strengths of LCDs versus strengths of OLED displays

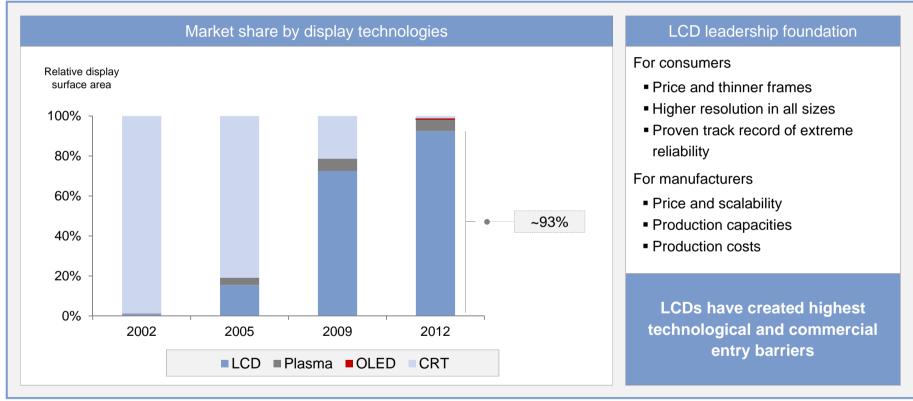
Market projections for LCDs versus OLED displays

LCDs and OLED displays are fundamentally different Merck KGaA



Acronyms: ITO = Indium Tin Oxide; TFT = Thin-Film Transistor; CCFL = Cold Cathode Ion Source; LED = Light-Emitting Diode; RGB = Red-Green-Blue

LCDs have squeezed all other large display technologies nearly out of the market



Source: DisplaySearch, Quarterly Worldwide Flat Panel Forecast Reports

6

Merck KGaA

Darmstadt · Germany



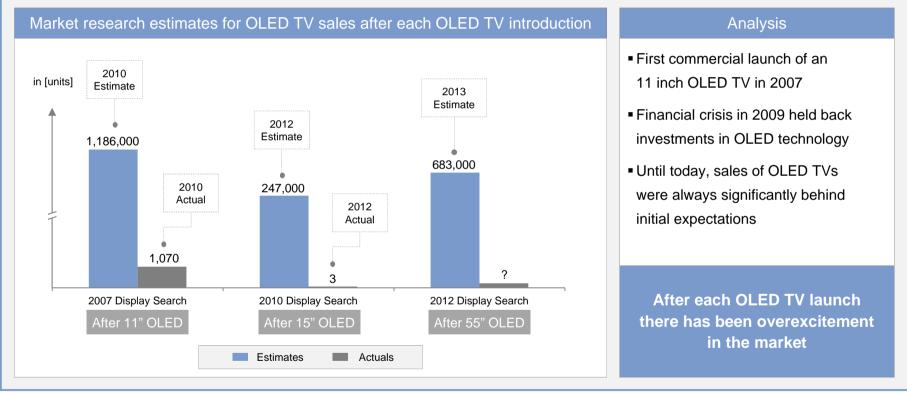
Despite the launch of an 11 inch device already in 2007, OLED TVs are still very expensive rarities

11" Sony	15" LG	55" LG	55"
			?
2007	2010	2012	2014
Price of OLED TV	Price of OLED TV	Price of OLED TV	Price of OLED TV
~ \$80 per square inch	~ \$25 per square inch	~ \$10 per square inch	~\$5 per square inch
Price of LCD TV	Price of LCD TV	Price of LCD TV	Price of LCD TV
~ \$4 per square inch	~ \$1.5 per square inch	~ \$1 per square inch	< \$1 per square inch
	The progress in OLED TV de	evelopment is still uncertain	

Source: DisplaySearch, Quarterly Global TV Shipment and Forecast Report, Q1 2013



Past market research overexcited, underestimating challenges in commercial production



Source: DisplaySearch



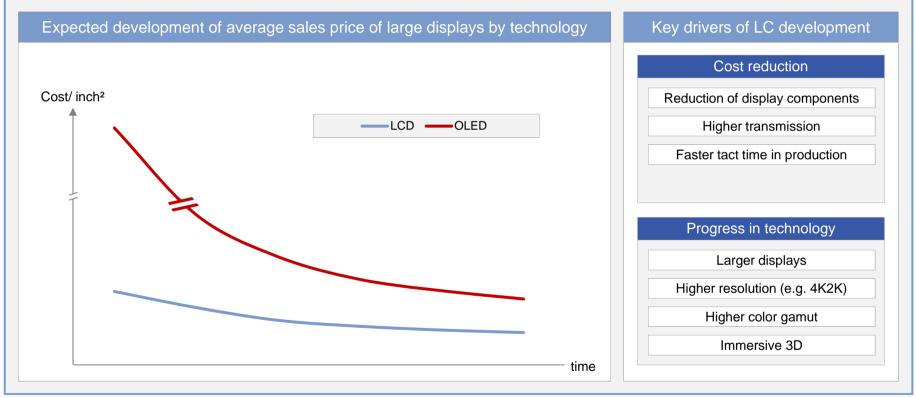
LCD and OLED displays: Status quo

Strengths of LCDs versus strengths of OLED displays

Market projections for LCDs versus OLED displays

Merck KGaA Darmstadt · Germany

Future advancements of LCDs will further raise commercial as well as technology barriers for OLED



*Based on white OLED



Though OLED TVs may lower the cost gap to LCDs, significant technology barriers remain

Display trend	Technology		tus for	STATISTICS IN THE OWNER	
Display trend	Requirements	LCD TV	OLED TV*		
Larger displays	Scalable production technology	•	•		
Higher resolution (4K2K)	4x higher pixel density	•	•		
Higher color gamut	Narrow emission light source	•	•	and a	
Immersive 3D	Holography	•	•		

^{*}RGB OLED

Merck KGaA Darmstadt · Germany

High quality and low cost of LCD TVs limit significant near-term cannibalism from OLED

K	ey characteristics of	f displays		Key takeaways
Characteristic	Customer relevancy	LCD vers	us OLED Pro LCD	Picture qualities of LCDs and OLED displays at similar high levels
Picture quality	***			 Unknown lifetime of OLED displays versul LCD (>15 years) Maximum size of LCDs two times larger than of OLED displays
Long-term reliability	***			 Thickness of LCD displays only ~1 mm thicker than OLED display
Maximum size Display thickness	**	•		OLED TVs prices significantly higher: ~ \$10,000 versus ~\$1,500 for 55 inch TVs
Energy consumption*	**		•	OLED TV displays are not a revolution and are not highly
Cost	*****			differentiated

*Based on white OLED

- sus
- /s



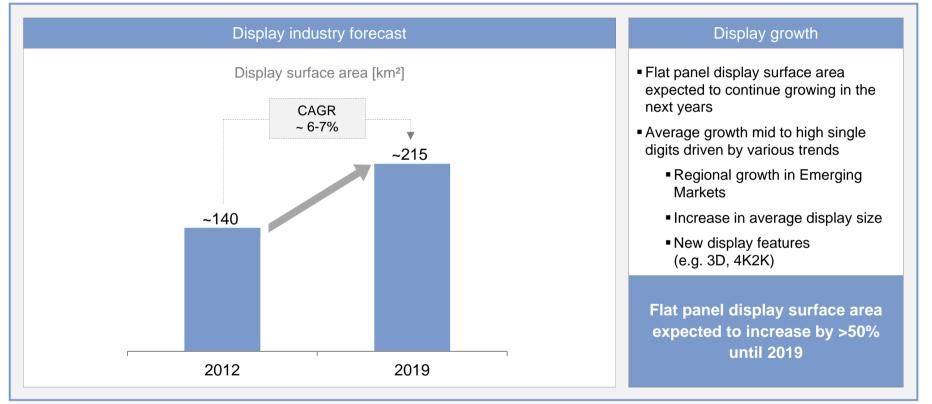
LCD and OLED displays: Status quo

Strengths of LCDs versus strengths of OLED displays

Market projections for LCDs versus OLED displays



The overall display market is expected to continue growing in volumes



Source: DisplaySearch, Quarterly Worldwide Flat Panel Forecast Report, Q1 2013; CAGR = Compound Annual Growth Rate



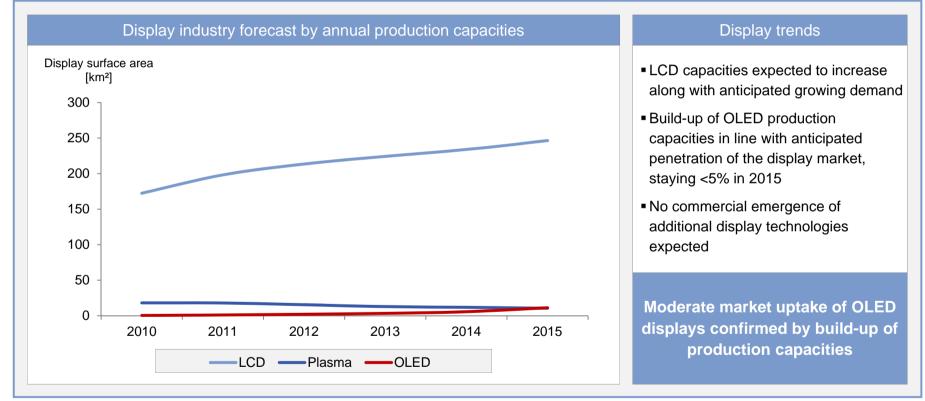
LCD expected to remain the dominant display technology until 2019 and beyond

l	Display industry for	ecast by technolo	gy	LCD technology position
	Display surfa	ace area [km²]		LCD technology expected to dominate
143	171	195	215	TV market for many years to come
				 Customer needs well met
				 Proven technology with high lev of maturity and reliability
				 Strong cost leadership
				Plasma likely to exit market while
				OLED expected to emerge
	D-TV CRT	Plasma	OLED	Market penetration of OLED TV impacted by comparatively high prices

Source: DisplaySearch, Quarterly Worldwide Flat Panel Forecast Report, Q1 2013



Relative to LCD, production capacities of OLED displays will remain at moderate levels mid-term



Source: DisplaySearch, Quarterly FPD Supply/Demand & Capital Spending Report, Q1 2013



OLED can provide a unique selling point in rollable displays

Display form factor	Relative market share*	LCD	OLED	
Non-flexible		+++	Ŧ	
Bendable/Curved		Ŧ	••	A second se
Rollable		▣	•	

*Company estimate



LCD and OLED displays: Status quo

Strengths of LCDs versus strengths of OLED displays

Market projections for LCDs versus OLED displays



OLED displays are much more likely to enlarge the display market mid-term rather than replace LCDs

LCD is likely to remain the dominant display technology at least until 2020

OLED needs to overcome significant technology challenges to gain substantial display market share

OLED has its highest potential for differentiation in applications where LCD is not used



Merck KGaA Darmstadt · Germany