

## Profile of skills, expertise and diversity for Supervisory Board election



In their entirety, the Nominees for the election of the Supervisory Board in 2019 **fulfill the profile of skills, expertise and diversity** (see our Annual Report). Newly elected members complete a comprehensive **on-boarding process**.

Profile of skills,  
expertise and  
diversity



Profil	erfüllt
Important fields	✓
Main sales geographies	✓
Management experience	✓
Experience in business administration	✓
External supervisory & control boards	✓
Percentage of women	✓
Digital	✓
ESG*	✓

The **Profile of Skills, Expertise and Diversity** for our Supervisory Board aims at:

- Min. 4 members with experience in **main important fields** of Merck KGaA, Darmstadt, Germany (HC, LS, PM)
- Min. 3 members with experience in our **main sales geographies** (Europe, Americas, Asia-Pacific)
- Min. 3 members with **management experience** in medium- to large-sized companies
- Min. 4 members who have in-depth knowledge of **business administration**
- Min. 4 members which are also members in other **external supervisory and control boards**
- A **percentage of women** of min. 37,5%