



September 11, 2019 | Merck KGaA, Darmstadt, Germany  
**Capital Markets Day 2019: Agenda**

**MEET OUR  
MANAGEMENT**

Time	Topic	Speaker
10:00 – 10:30 am	CEO & CFO Presentation “Update on Merck”	 <i>Stefan Oschmann – CEO Marcus Kuhnert - CFO</i>
10:30 – 11:15 am	Q&A Session CEO & CFO	 <i>Stefan Oschmann – CEO Marcus Kuhnert - CFO</i>
11:30 - 12:30 pm	Round 1 Q&A Workshop: Healthcare, Life Science or Performance Materials	<i>Chairs: Belen Garijo, Udit Batra, Kai Beckmann</i>
12:30 – 01:30 pm	Lunch	<i>Innovation Center</i>
01:30 – 02:30 pm	Round 2 Q&A Workshop: Healthcare, Life Science or Performance Materials	<i>Chairs: Belen Garijo, Udit Batra, Kai Beckmann</i>
02:45 – 03:45 pm	Round 3 Q&A Workshop: Healthcare, Life Science or Performance Materials	<i>Chairs: Belen Garijo, Udit Batra, Kai Beckmann</i>
04:00 pm	End of event: Shuttles to airport and train station	



This session will be webcasted. The recording will be available on our website 24h after the event.