



Merck KGaA, Darmstadt, Germany Capital Markets Day 2022

Agenda for October 6, 2022

Our 2022 Capital Markets Day will offer you insights from Group CEO Belén Garijo and CFO Marcus Kuhnert into the latest developments and the strategy to drive the journey of profitable growth. The sector CEOs and their leadership teams will provide insights into selected business topics. Extensive Q&A sessions complement presentations and fireside chats. In addition, please take the opportunity to attend the ESG slot featuring presentations, a Q&A session and a dedicated site tour.

09:00-09:45 am | Site tour (option 1)

10:00-12:30 am | Morning session

recorded

Belén Garijo, Group CEO
CEO Presentation:
Strategic update

Marcus Kuhnert, Group CFO
CFO Presentation:
Financial perspectives

Belén Garijo + Marcus Kuhnert
CEO & CFO Q&A session

Matthias Heinzl, CEO Life
Science + specialists
Fireside chat:
Life Science - LSS*

Peter Guenter, CEO
Healthcare + specialists
Fireside chat:
Healthcare - R&D*

Kai Beckmann, CEO
Electronics+ specialists
Fireside chat:
Electronics - DS&S*

01:30-5:00 pm | Afternoon session (attend 3 out of 4 options)

Matthias Heinzl
& team
Meet Group
Management:
Life Science

Peter Guenter
& team
Meet Group
Management:
Healthcare

Kai Beckmann
& team
Meet Group
Management:
Electronics

Petra Wicklandt
& Sustainability
team
Deep dives &
Q&A: ESG*

recorded

05:00-05:45 pm | Site tour (option 2)