



Merck KGaA, Darmstadt, Germany Capital Markets Day 2023

Agenda for October 19, 2023

Our 2023 Capital Markets Day will offer you insights from Group CEO Belén Garijo and CFO Helene von Roeder into the latest developments, how to overcome current challenges and continue our journey of profitable growth. The sector CEOs and their leadership teams will provide insights into selected business and regional topics. Extensive Q&A sessions with the sector leadership teams complement presentations and spotlight topics.

10:00-12:30 am | Morning sessions

recorded

CEO & CFO Sessions

Belén Garijo, Group CEO
CEO Presentation:
Strategic update

Helene von Roeder, Group CFO
CFO Presentation:
Financial perspectives

Belén Garijo + Helene von Roeder
CEO & CFO Q&A session

Spotlight Sessions

Matthias Heinzl, CEO Life
Science + Jean-Charles
Wirth, Head of SLS

US perspective on
our market
positioning

Peter Guenter, CEO
Healthcare + Hong Chow,
Head of China &
International Healthcare

Commercial
capabilities in EU
home market

Kai Beckmann, CEO
Electronics + Anand
Nambiar, Chief
Commercial Officer, EL

Focus on being a
strategic partner to
APAC customers

12:30-02:00 pm | Lunch

02:00-5:00 pm | Afternoon sessions

Matthias Heinzl
& leadership team

Meet Group
Management:
Life Science

Peter Guenter
& leadership team

Meet Group
Management:
Healthcare

Kai Beckmann
& leadership team

Meet Group
Management:
Electronics