



post-ASCO update call

Core pipeline continues to advance

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Agenda

01 pipeline highlights & strategy

02 Avelumab

03 TGF- β trap / anti-PD-L1

04 Tepotinib

05 Upcoming catalysts

Pipeline highlights

Core pipeline continues to advance – select highlights

MS/ Immunology

Mavenclad

- Approved across Europe, Canada, Australia and additional countries
- US submission on track

Evobrutinib

- RMS: randomized controlled phase IIb trial positive – data at upcoming congress
- RA: signal finding positive; phase IIb ongoing
- SLE: phase IIb continues

Focus today

Oncology/ Immuno- Oncology

Avelumab

- Pivotal trials across six cancer types in seven indications ongoing
- ASCO 2018: 2-years landmark data in MCC – 36% survival at 2 years¹
- 1L data published: ORR = 62%²

TGF- β Trap/ Anti-PD-L1

- >670 patients safety database
- ASCO 2018: phase Ib data for two cohorts – NSCLC 2L; HPV-positive

Tepotinib

- Focus on c-met driven cancers
- ASCO 2018: NSCLC MET Exon 14 with ~50% response rates³
- Break-through designation for MET Exon 14 in Japan

(1) P. Nghiem et al, ASCO, Jun 2018 (abstract 9507) | (2) D'Angelo et al, JMAOncology March 2018 (published online: 10.1001/jamaoncol.2018.0077) | (3) Felip E et al, ASCO 2018

Oncology strategy

Strategy anchored on five foundational pillars

1	Targeted Oncology	<ol style="list-style-type: none"> 1. Erbitux: continued leadership in CRC and SCCHN 2. Tepotinib: c-met driven cancers 	<ol style="list-style-type: none"> 1. Numerous Erbitux ISTs incl. combination with Avelumab 2. Tepotinib in NSCLC, HCC
2	Avelumab	<ol style="list-style-type: none"> 1. Monotherapy as a basis for combinations 2. Establish immunogenic priming in combination or sequence with CT/RT¹ 3. Novel combinations 4. Establish value of unique molecular characteristics (ADCC) 	<ol style="list-style-type: none"> 1. NSCLC 1L (high intensity) 2. Maintenance in UC 1L, gastric 1L, ovarian 1L 3. Avelumab + Inlyta (RCC 1L) 4. Unique combinations leveraging ADCC
3	IO bi-functionals	Engineer or access platforms where biology is best addressed by a bi-functional approach	<ul style="list-style-type: none"> • TGF-beta trap/anti-PD-L1 • Anti-LAG-3/anti-PD-L1 • NHS-IL 12
4	DNA Damage Response inhibitors	Establish leadership in DDR and leverage synergies across portfolio (immuno-oncology plus emerging platforms)	<ul style="list-style-type: none"> • DNA-PK-i • ATR-i • ATM-i
5	Emerging Platforms	Invest in complementary technologies within focus discovery areas	<ul style="list-style-type: none"> • Antibody-Drug-Conjugates (ADC, e.g. partnership with Mersana/Sutro)

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02 Avelumab

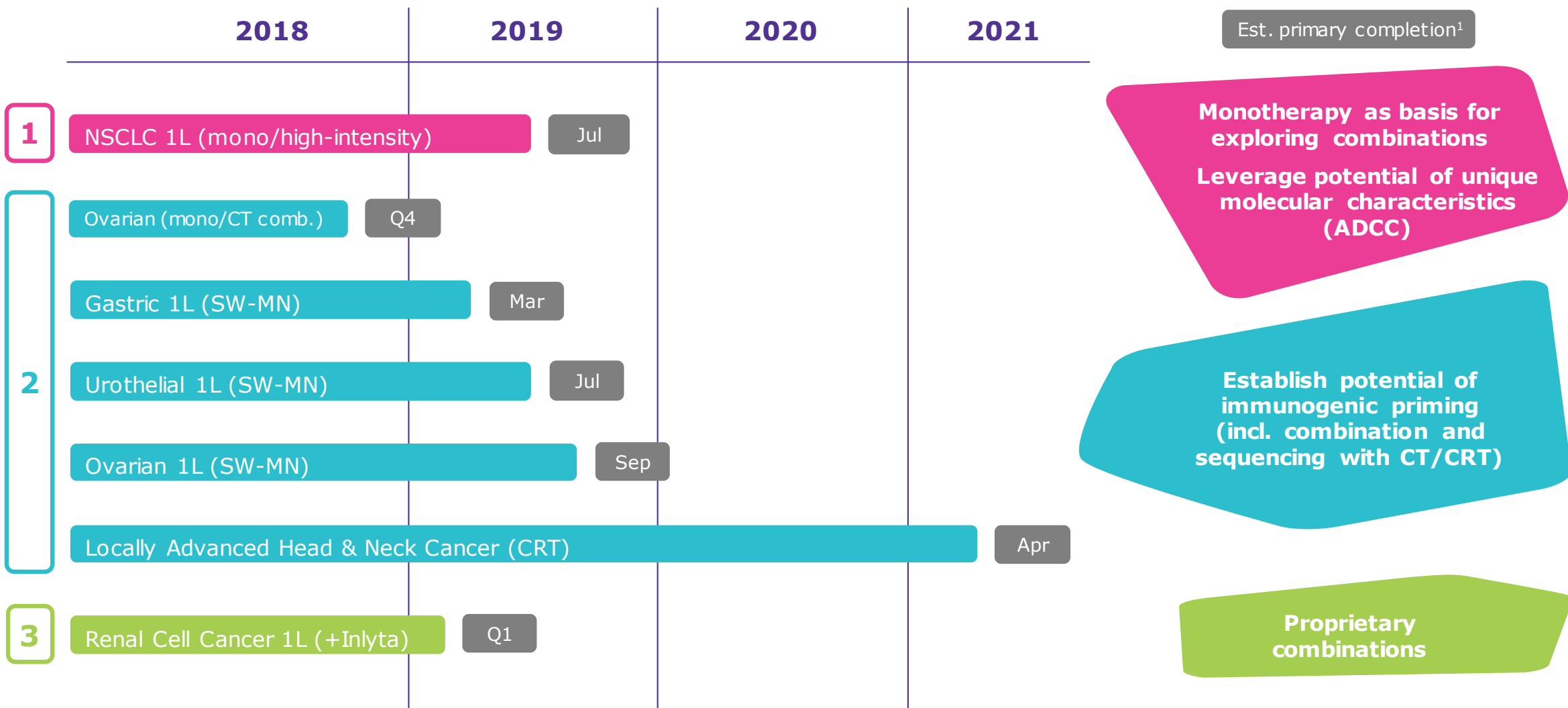
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Avelumab:clinical program

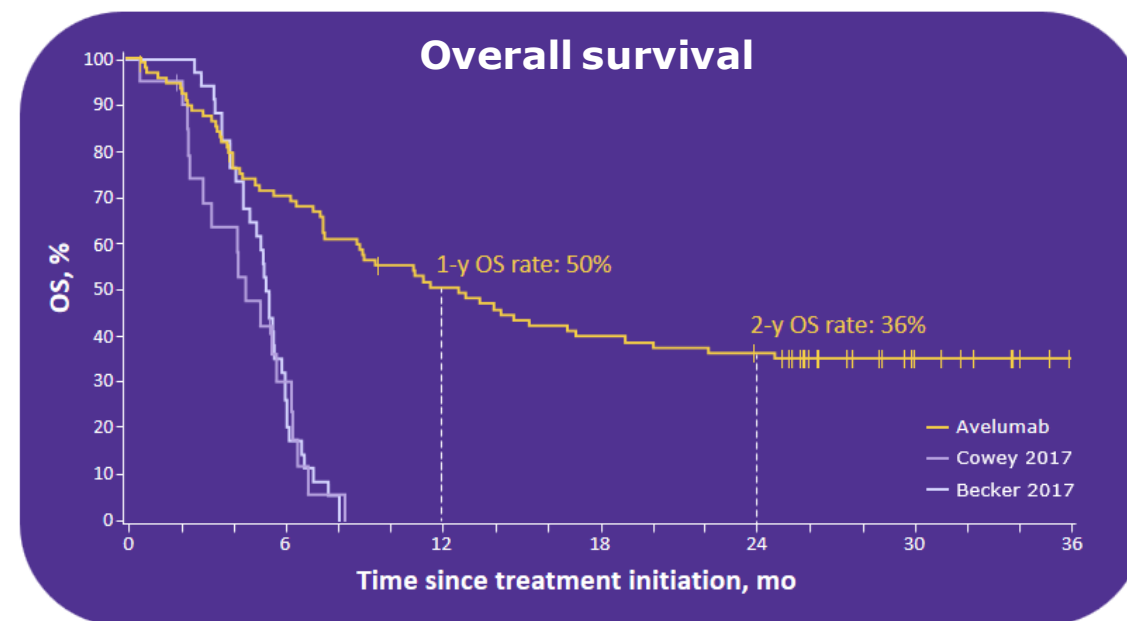
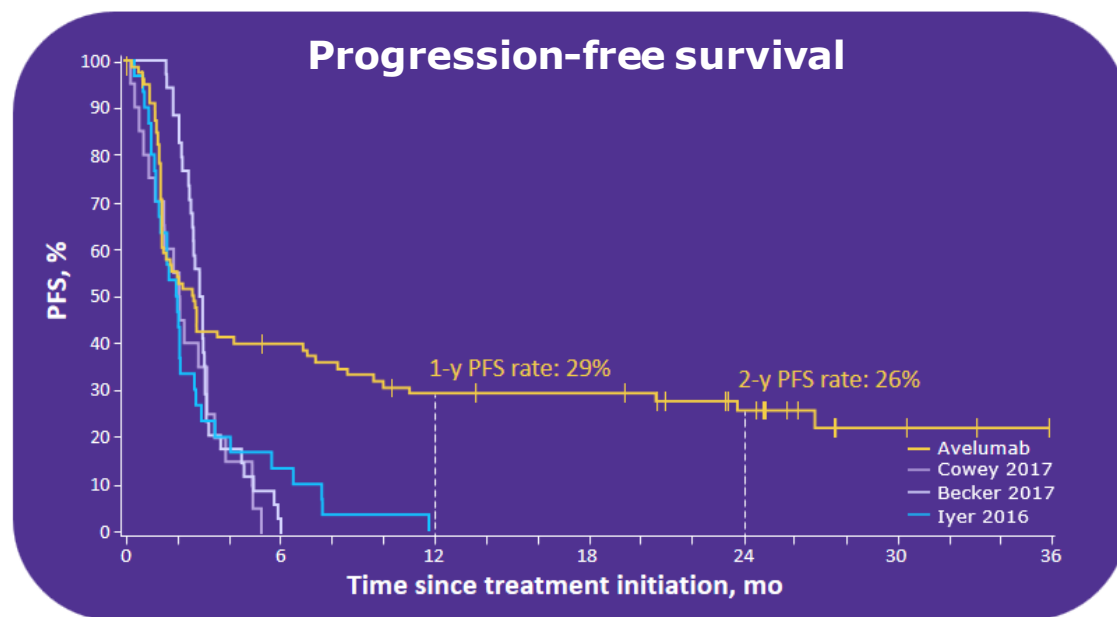
Ongoing studies across six cancer types in seven indications



¹ Estimated primary completion date according to Clinicaltrials.gov as of June 7, 2018 | Acronyms: NSCLC: Non Small Cell Lung Cancer | CT: Chemotherapy | CRT: Chemoradiotherapy | Plat. Res./Ref.: Platinum Resistant/Refractory | MN: Maintenance | SW: Switch

Avelumab: two year follow-up for Merkel Cell Carcinoma registrational study¹

Changing the natural history of the disease



Merkel Cell Carcinoma

- **Chemo-sensitive disease** but responses seldom durable
- **Avelumab first approved therapy**
- 2 year follow-up confirmed **durable responses**
- **Survival rates: 36%** (2 years)

(1) P. Nghiem et al, ASCO, Jun 2018 (abstract 9507) | Figures for non-avelumab studies in upper two graphs are for illustrative purposes only and is not direct head-to-head comparison (retrospective data)

Avelumab: latest publication (MCC)

Efficacy and safety established across 1L and 2L treatment

Independent Review (RECIST 1.1)¹

Outcome	Patient Follow-up Group	
	≥3 mo	≥6 mo
Response^a		
Confirmed ORR, % (95% CI)	62.1 (42.3-79.3)	71.4 (41.9-91.6)
Confirmed BOR, No. (%)		
Complete response	4 (13.8)	4 (28.6)
Partial response	14 (48.3)	6 (42.9)
Stable disease	3 (10.3)	1 (7.1)
Progressive disease	7 (24.1)	2 (14.3)
Nonevaluable ^b	1 (3.4)	1 (7.1)
Response durability^c		
Median DOR (95% CI), mo	NE (4.0 to NE)	NE (4.0 to NE)
Proportion of responses with duration ≥3 mo, % (95% CI)	93 (61-99)	100 (NE)
Proportion of responses with duration ≥6 mo, % (95% CI)	83 (46-96)	89 (43-98)

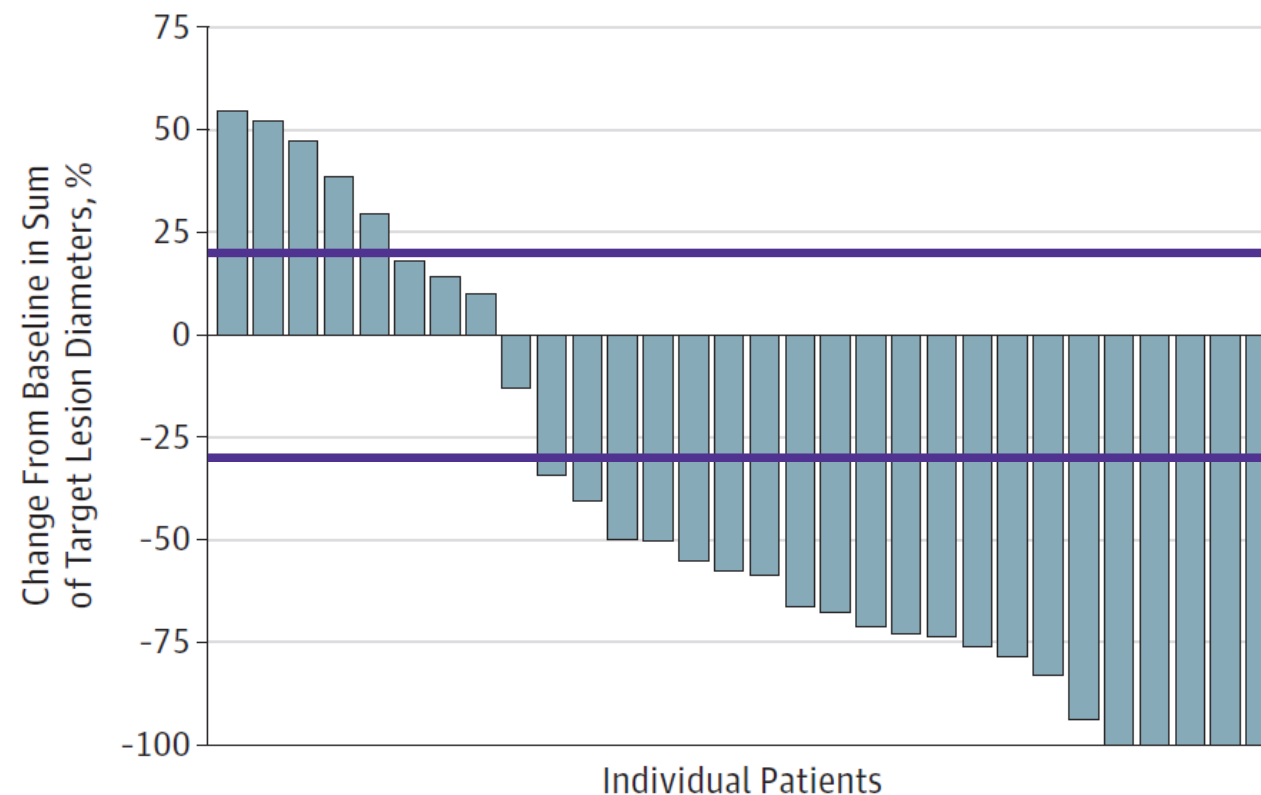
Abbreviations: BOR, best overall response; DOR, duration of response; NE, not estimable; ORR, objective response rate; RECIST, Response Evaluation Criteria in Solid Tumors.

^a Includes 29 patients with at least 3 and 14 with at least 6 months of follow-up.

^b Patient died before tumor assessment due to an adverse event unrelated to treatment with avelumab.

^c Includes 18 patients with at least 3 and 10 with at least 6 months of follow-up.

Change in target lesion sum diameters¹



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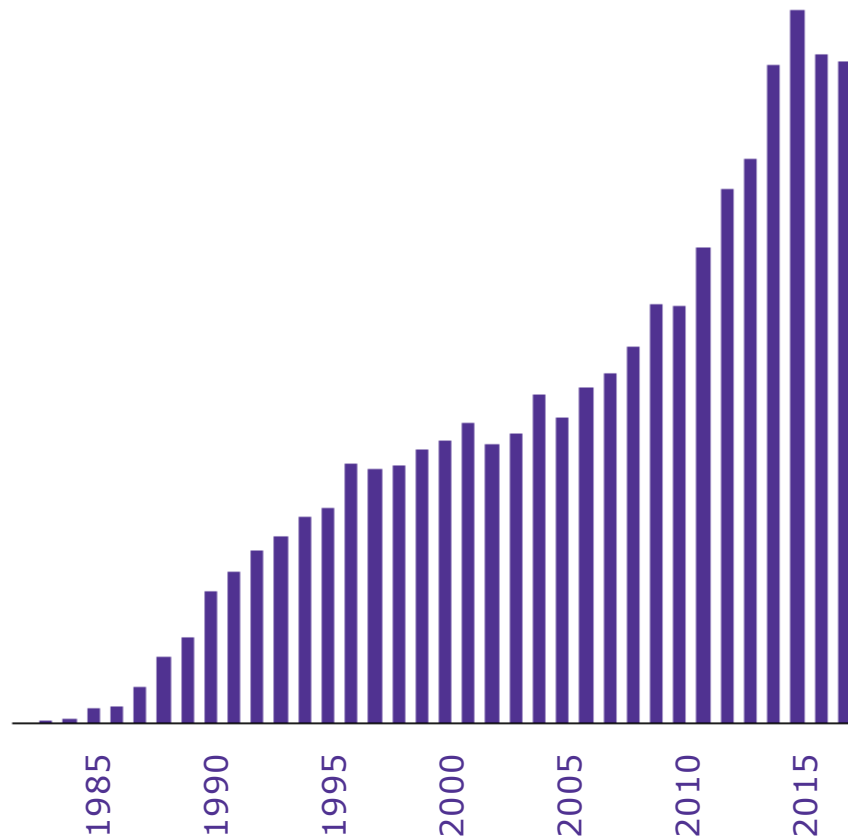
04 Tepotinib

05 Upcoming catalysts

TGF- β trap/anti-PD-L1: scientific background

TGF- β is a potential solution to improve IO outcome

TGF- β oncology publications



Key paper (2018)



Merck KGaA
Darmstadt, Germany

Enhanced preclinical antitumor activity of M7824, a bifunctional fusion protein simultaneously targeting PD-L1 and TGF- β



TGF drives immune evasion in genetically reconstituted colon cancer metastasis

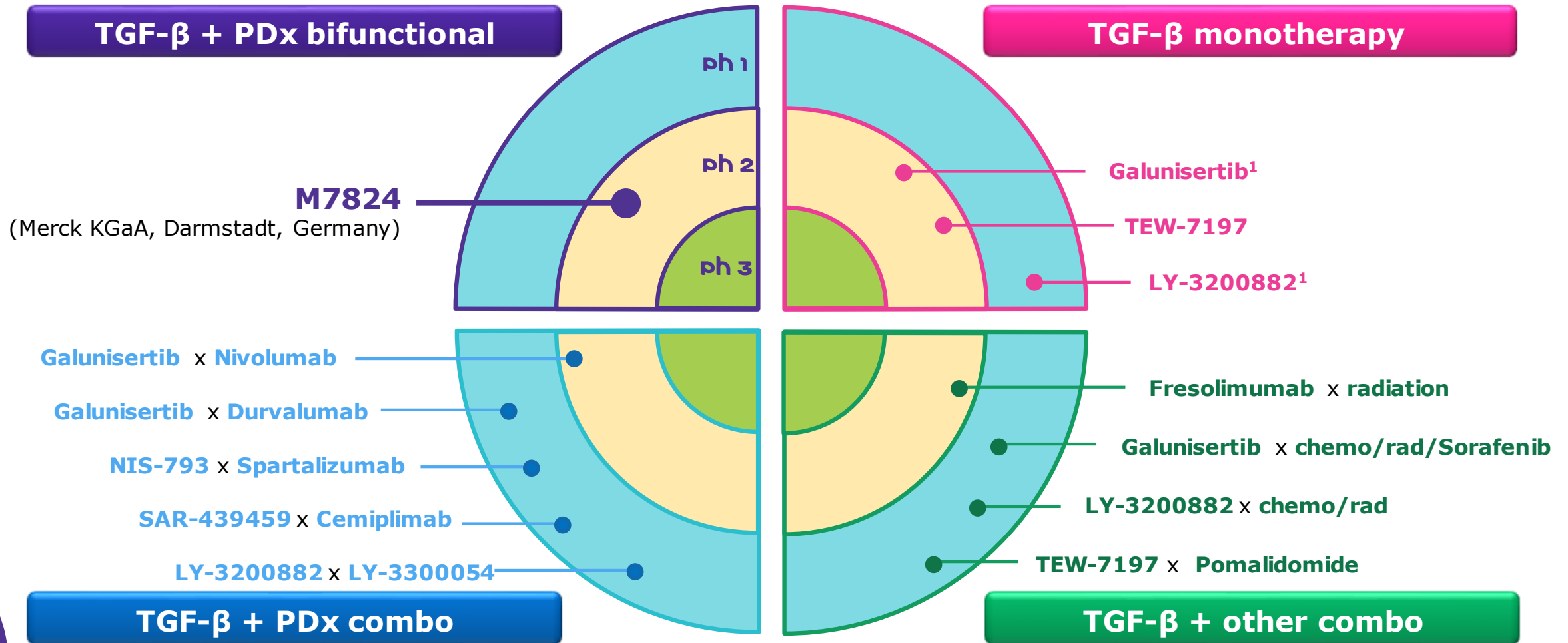


Genentech
A Member of the Roche Group

TGF- β attenuates immune response to PD-L1 blockade by contributing to exclusion of T cells

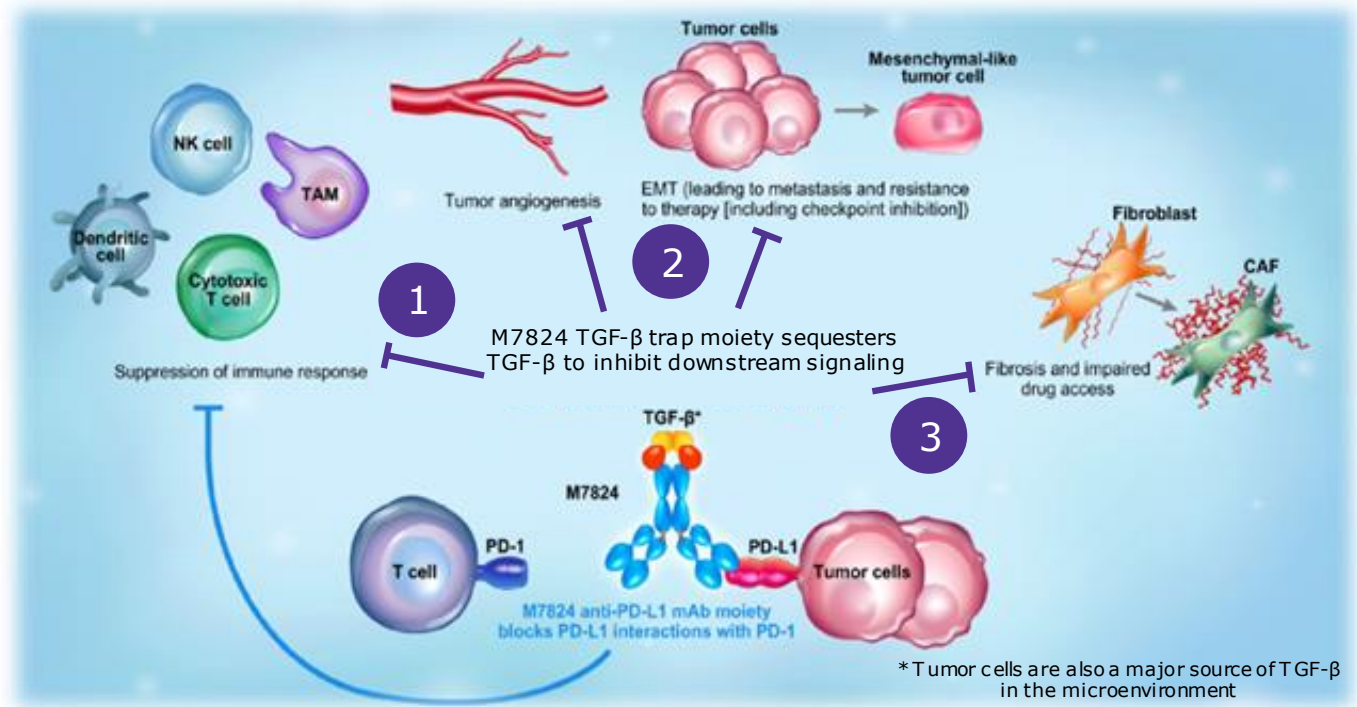
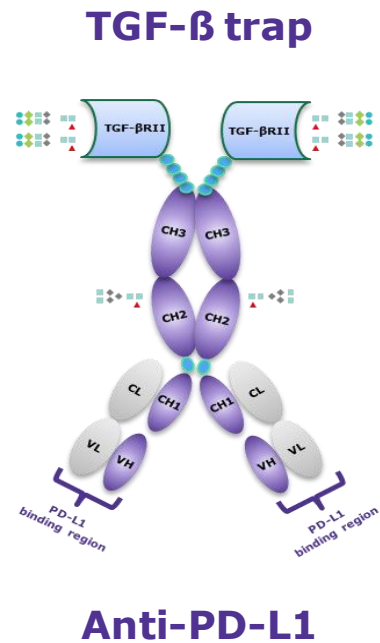
TGF- β trap/anti-PD-L1: increasing investments in TGF- β therapy

Only bifunctional TGF- β trap/anti-PD-L1 in the clinic



TGF- β trap/anti-PD-L1: potential first-in-class bifunctional fusion protein

Trapping of TGF- β thought to target previously poorly addressable tumor biology

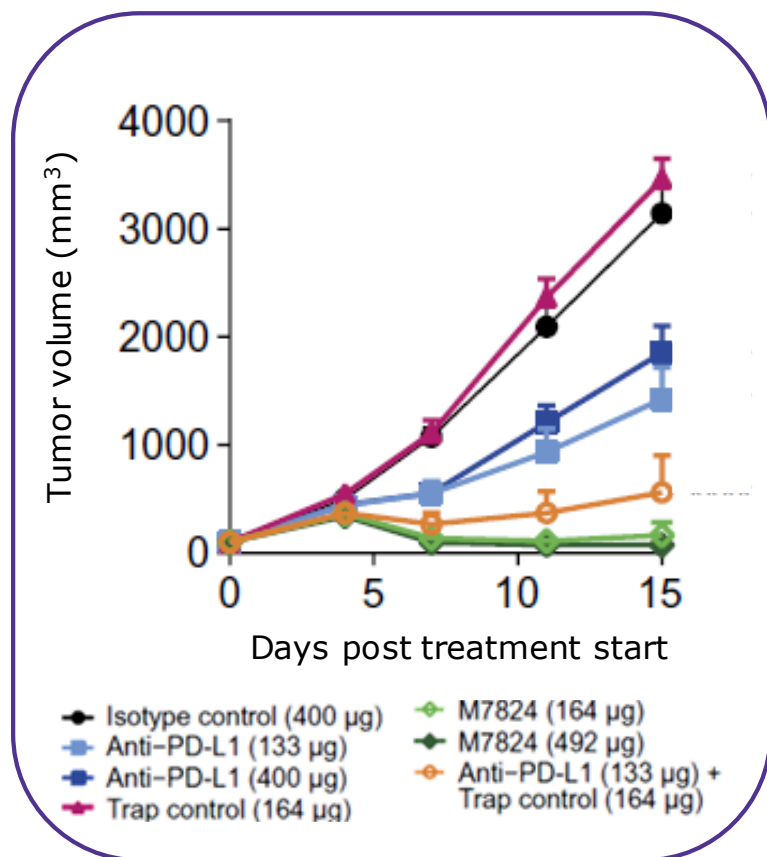


- 1 Differentiated **anti-immunosuppressive** effects: targeting immune-suppressed and/or fibrotic phenotypes
- 2 **Pre-empt metastases** in early disease: preventing epithelial to mesenchymal transformation (EMT)
- 3 Reduces fibrosis: **opening tumor to immune invasion** by removing protective wall (increasing CT/RT/IO efficacy)

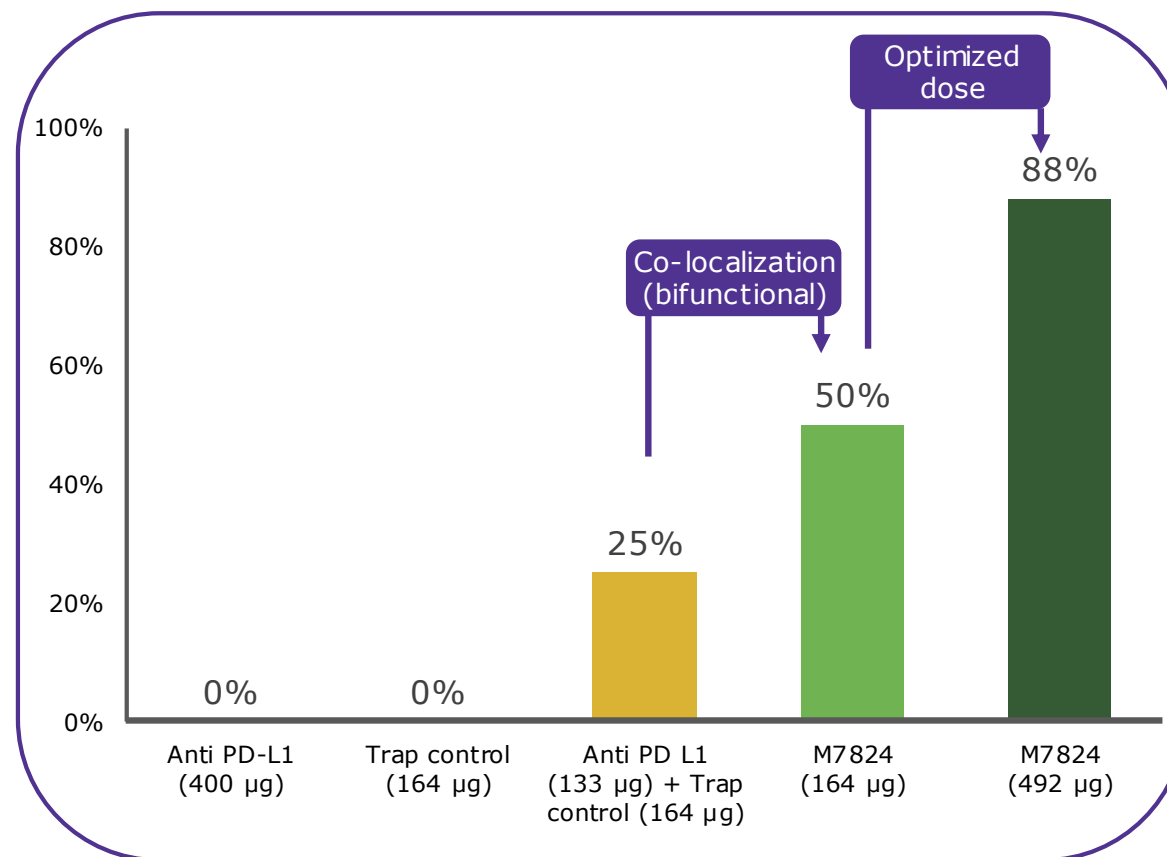
TGF- β trap/anti-PD-L1: pre-clinical model

Bifunctional M7824 superior to co-administration of TGF- β trap and anti-PD-L1¹

MC38 Colorectal Cancer¹

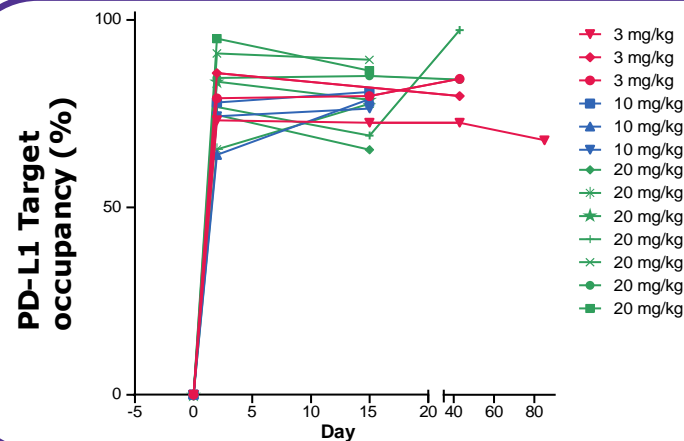
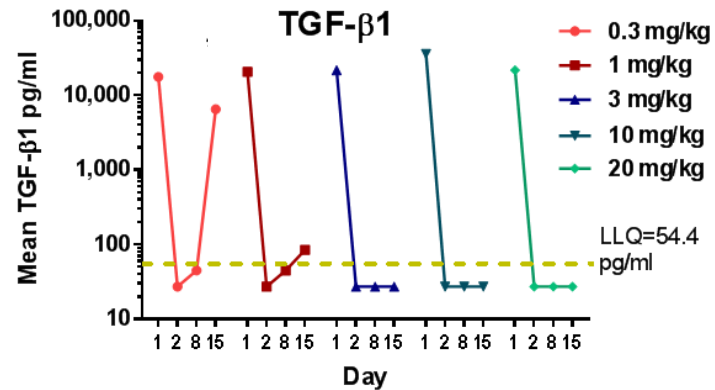
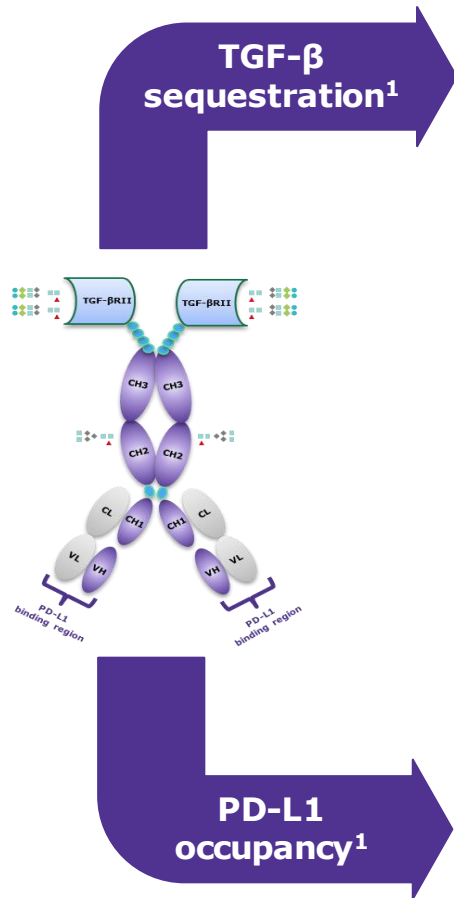


Complete Tumor Regression (%)¹ (complete tumor regression after 171 days)



TGF- β trap/anti-PD-L1: pharmacodynamic effects par design

M7824 traps TGF- β & occupies PD-L1¹ – 1200mg flat dose selected for ph II²

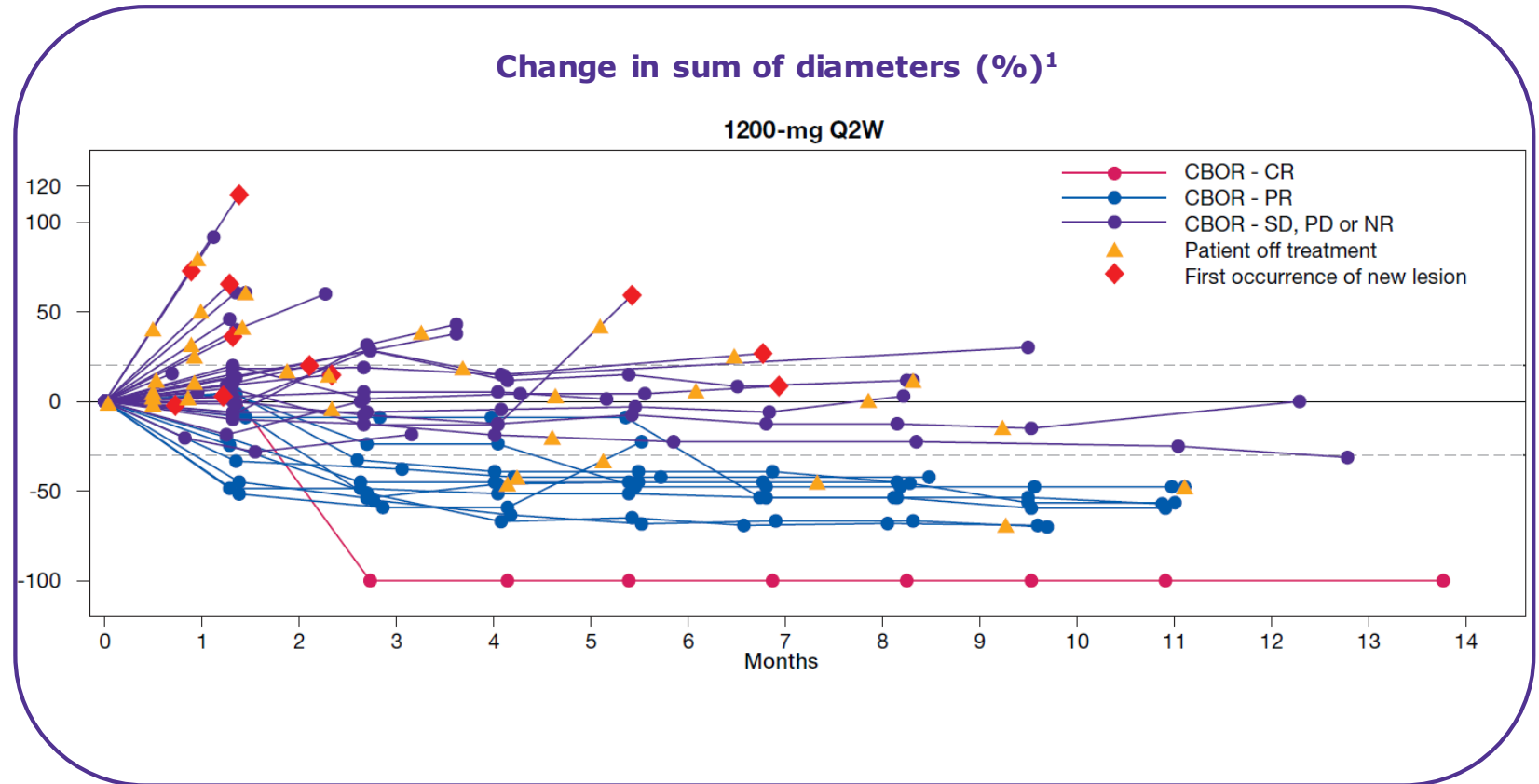


- Through PD-L1 targeting, **M7824 accumulates at tumor site** (two independent synergistic mechanisms)
- TGF- β effectively trapped** in tumor microenvironment (all isoforms TGF- β 1, β 2, β 3)¹
- Safety profile** similar to established PDx-inhibitors

TGF- β trap/anti-PD-L1: phase Ib results (PDx-naïve 2L NSCLC)

Encouraging durable responses seen across PD-L1 expression levels¹

- **PD-L1 expression** of $\geq 80\%$ **comparable** to TPS $\geq 50\%$ (22C3)¹
- Encouraging **efficacy comparing favorably** with established PDx-inhibitor monotherapy
 - **ORR = 27.5% (all-comer)** vs. $\sim 18\%^2$
 - **ORR = 40.7% (PD-L1+)** vs. $\sim 18\text{--}27\%^2$
 - **ORR = 71.4% (PD-L1 high)** vs. $\sim 29\text{--}44\%^2$
- **Manageable safety profile:** similar to established PDx-inhibitors (6% keratoacanthomas manageable; did not lead to discontinuation)



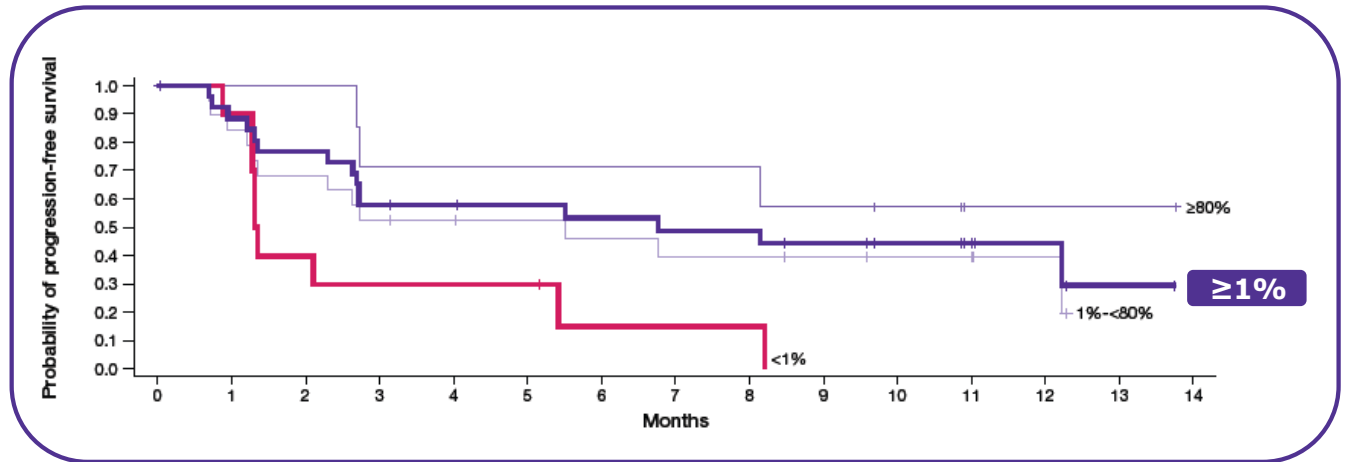
(1) L.G. Paz-Ares et al, ASCO, Jun 2018 (abstract 9017) – data cut-off: March 12, 2018 | (2) Herbst et al; Pembrolizumab versus docetaxel for previously treated, PD-L1-positive, advanced non-small-cell lung cancer (KEYNOTE-010): a randomised controlled trial (www.thelancet.com Published online December 19, 2015 [http://dx.doi.org/10.1016/S0140-6736\(15\)01281-7](http://dx.doi.org/10.1016/S0140-6736(15)01281-7)) and Garon et al; Pembrolizumab for the Treatment of Non-Small-Cell Lung Cancer (The NEW ENGLAND JOURNAL of MEDICINE) incl. Supplementary Appendix; table S7 (N Engl J Med 2015;372:2018-28. DOI: 10.1056/NEJMoa1501824)

TGF- β trap/anti-PD-L1: focus area NSCLC

Strong PFS signal in ph Ib – next step randomized ph II trial in NSCLC 1L

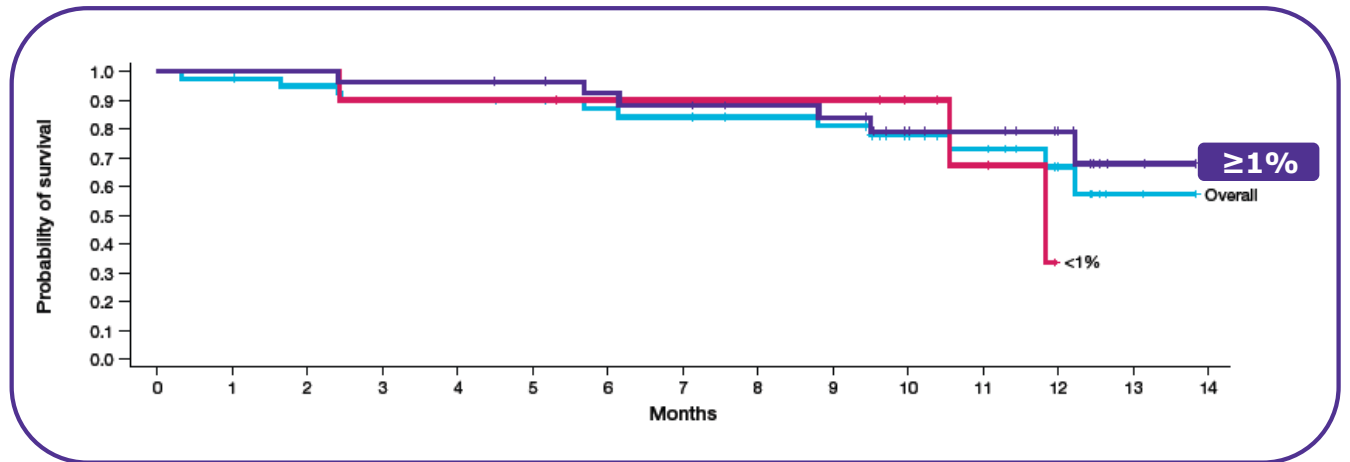
Progression free survival (PD-L1 $\geq 1\%$)

- M7824: **mPFS = 6.8 months¹**
- Leading competitor: 4.0 months²



Overall Survival (PD-L1 $\geq 1\%$)

- M7824: **mOS not reached¹**
- Leading competitor: 12.7 months²



(1) L.G. Paz-Ares et al, ASCO, Jun 2018 (abstract 9017); data shown for 1200mg Q2W dose | (2) Herbst et al; Pembrolizumab versus docetaxel for previously treated, PD-L1-positive, advanced non-small-cell lung cancer (KEYNOTE-010): a randomised controlled trial (www.thelancet.com Published online December 19, 2015 [http://dx.doi.org/10.1016/S0140-6736\(15\)01281-7](http://dx.doi.org/10.1016/S0140-6736(15)01281-7))

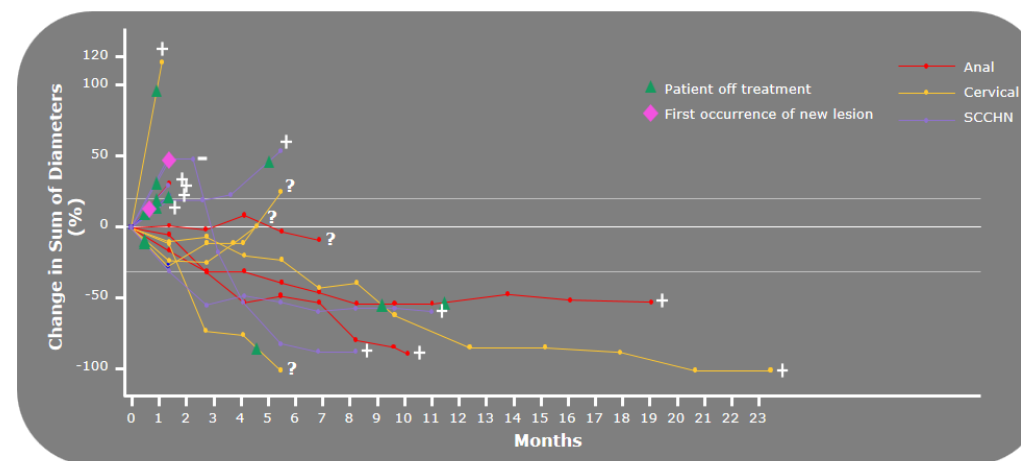
TGF- β trap/anti-PD-L1: phase Ib results (HPV cohort at NCI)

HPV-assoc. cancers as potential pan-tumor therapy – prospective study ongoing at NCI

Patients with HPV-assoc. cancers

- Analyses of HPV+ cervical/SCCHN tumor samples from TCGA/Oncomine show frequent dysregulation of TGF- β R1 signaling – suggesting this **pathway plays a role in HPV-mediated carcinogenesis**
- HPV associated** with almost all anal and cervical cancer, and some SCCHN²⁻⁴
- Retrospective subgroup analysis incl. 17 patients with HPV-associated cancers¹:
 - Activity in all three tumor types
 - Confirmed ORR = 41.7% (HPV+)**¹
 - Clinical activity of anti-PD-1 monotherapies in **range of 17–26%**⁵⁻⁸
- Phase II study by NCI** specifically accruing patients with HPV-associated malignancies

BOR as confirmed by independent radiologist¹



BOR, n (%)	N=17 (all HPV associated tumors)	N=12 (all HPV-positive)
ORR	6 (35.3) ¹⁰	5 (41.7) ¹⁰
CR	2 (11.8) ⁹	1 (8.3)
PR	4 (23.5) ¹⁰	4 (33.3) ¹⁰
SD	4 (23.5)	1 (8.3)
PD	7 (41.2)	6 (50.0)
DCR	10 (58.8) ¹⁰	7 (50.0) ¹⁰

(1) J.L. Gulley et al, ASCO, Jun 2018 (presentation) | (2) De Vuyst et al. Int J Cancer. 2009;124:1626–36 | (3) Ihloff et al. Oral Oncol. 2010;46:705–11 | (4) Mehanna et al. Head Neck. 2013;35:747–55 | (5) Bauml et al. J Clin Oncol. 2015;33 (suppl; abstr TPS3094) | (6) Ferris et al. N Engl J Med. 2016;375(19):1856 | (7) Frenel et al. J Clin Oncol. 2017;35(36):4035 | (8) Ott et al. Ann Oncol. 2017;28(5):1036 | (9) 1 patient had a confirmed BOR or PR and an unconfirmed BOR of CR (10) 1 PR did not meet the RECIST criteria

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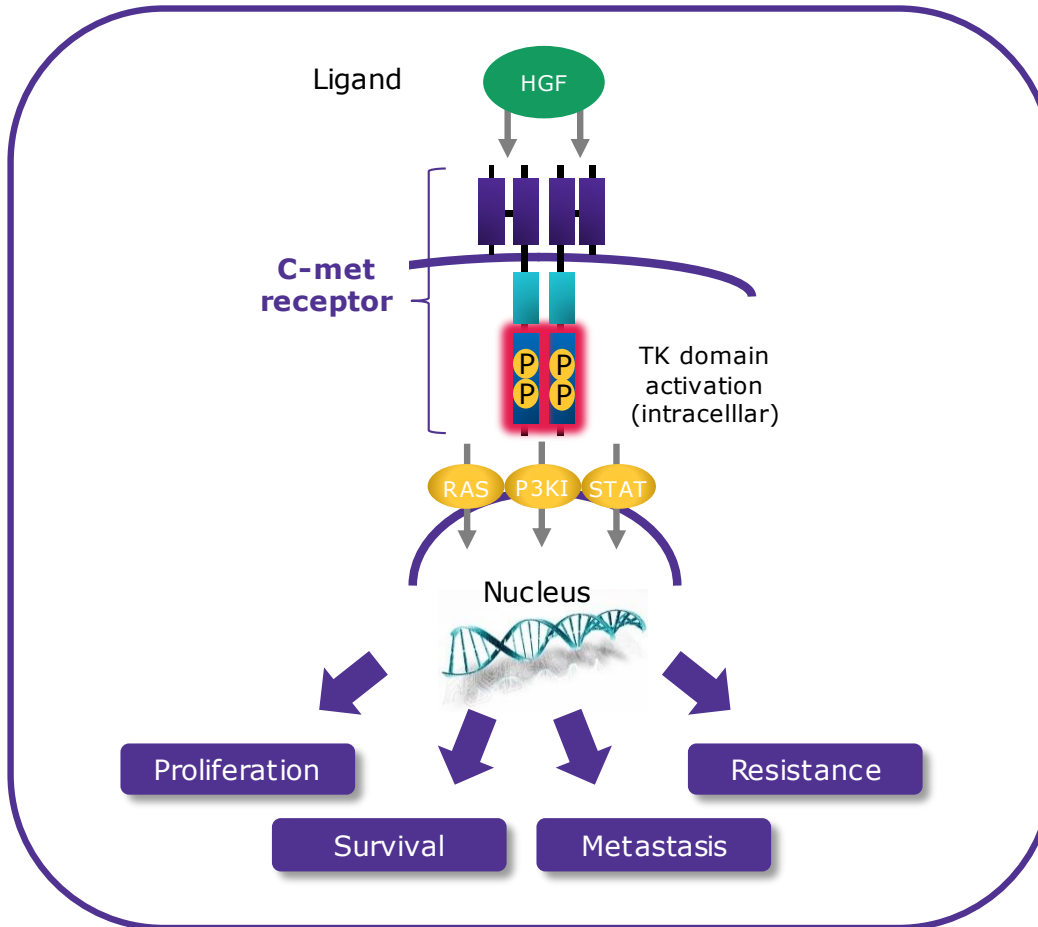
03 TGF- β trap / anti-PD-L1

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Tepotinib: proposed mode of action

Targeting c-met signaling pathway to disrupt tumor growth

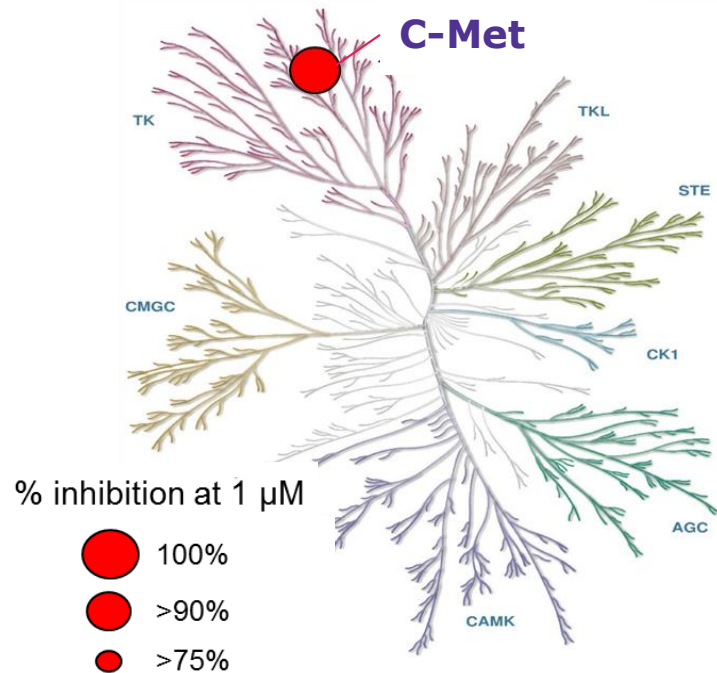


- c-Met (Mesenchymal-Epithelial Transition Factor) is a Receptor Tyrosine Kinase
- c-Met pathway frequently **deregulated in cancer**¹ acting as **oncogenic driver**¹⁻³
- c-Met receptor can also mediate **resistance** to other cancer therapies¹⁻³

Tepotinib: highly selective c-met inhibitor

Pre-clinical data indicated high target activity (>90% c-met inhibition)

Selectivity profile¹



Tepotinib characteristics

- ATP competitive, **reversible small molecule** c-Met inhibitor²
- **Highly selective** according to preclinical benchmarking¹
 - In panel of >240 kinases, only c-Met inhibited at 1 µM
 - >90% inhibition of phospho-c-Met levels (tumor biopsy)
- **Encouraging safety** profile: 147 patients treated up to 1,400 mg (MTD not reached). 37/60 (62%) patients on regimen 3 (QD) reported at least one treatment-related AE³
- RP2D: 500 mg QD (based on PK/PD modelling, PD, safety)
- Preliminary signs of **anti-tumor activity**: two confirmed PR; 12 had stable disease lasting for ≥ 6 weeks, including 1 unconfirmed PR³

Tepotinib: precision medicine approach

Targeting biomarker enriched NSCLC population with critical medical need

Precision medicine

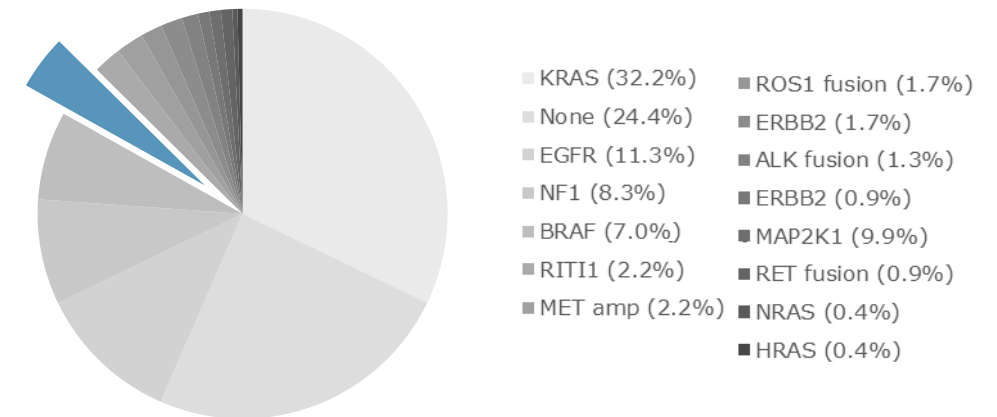
- Targeted therapies work in tumors that **critically depend on the target** for their growth or survival
- Target is often an **“oncogenic driver”** (tumor specific)
- **Prospective identification** of responders requires **predictive biomarkers**



Oncogenic drivers in lung adenocarcinoma¹

- MET-mutations are clinically **unique molecular subtypes** of NSCLC
- MET exon 14 alteration confer oncogene addiction in **~3-4 % of NSCLC**
- **No approved therapy** specifically targeting METex14 and/or c-Met amplification

■ MET ex14 (4.3%)

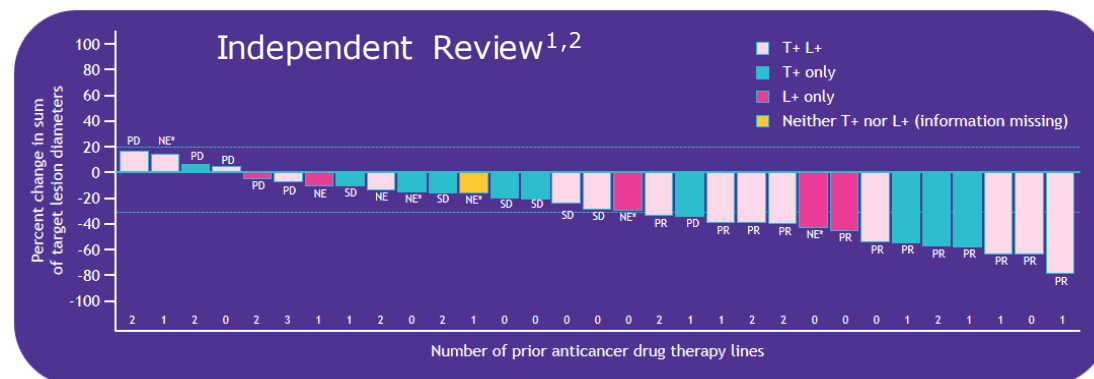
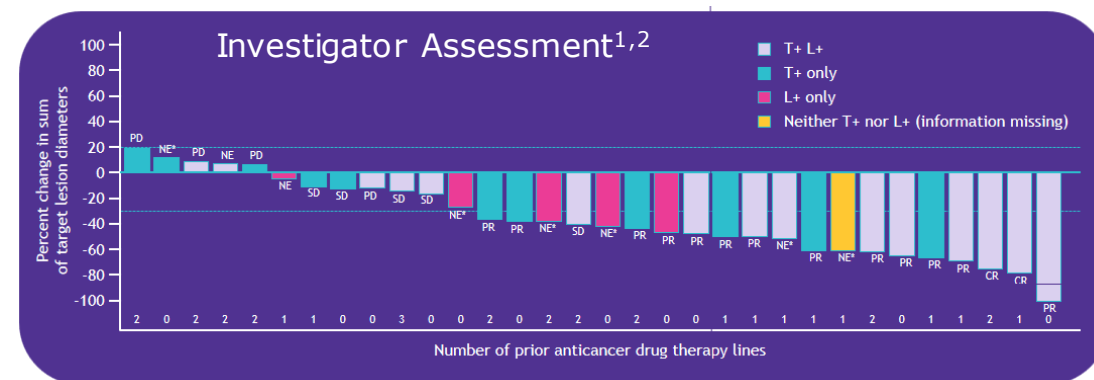


Tepotinib: interim phase II results (NSCLC MET exon 14)

Encouraging efficacy with highly targeted approach

- **Encouraging signs of activity** in patients with advanced NSCLC harboring **MET exon 14-skipping mutations**
- ORR to date based on independent review (**42.9%**) and investigator assessment (**53.6% incl. two CR**)¹
- Generally **well tolerated** (most common side effects: peripheral edema and diarrhea, both mild to moderate)
- Recruitment ongoing (**LBx and TBx**)²

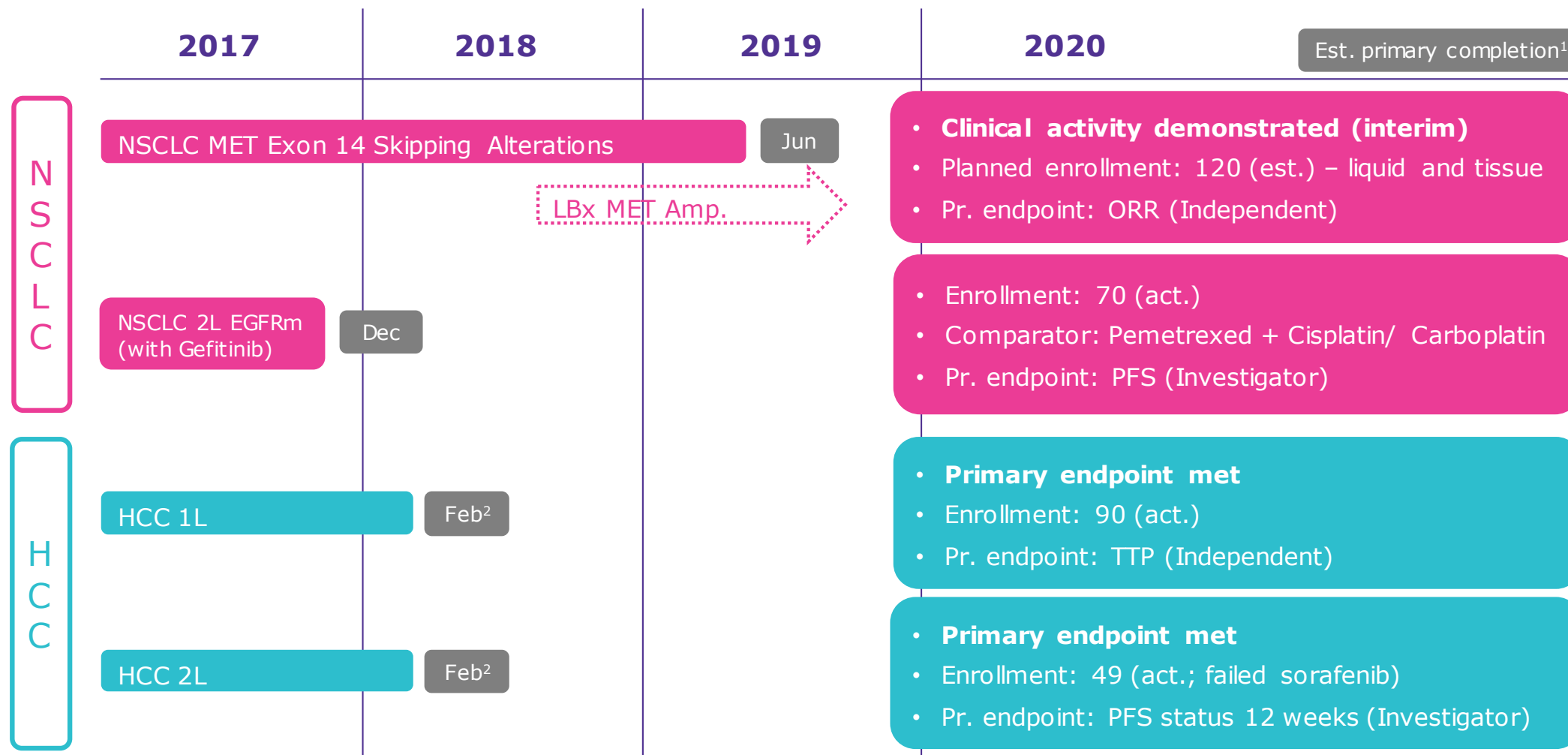
Tepotinib 500 mg ^{1,3}	Investigator	Independent
Complete response	2 (7.1)	0 (0)
Partial response	13 (46.4)	12 (42.9)
Stable disease	5 (17.9)	6 (21.4)
Progressive disease	4 (14.3)	5 (17.9)
Non-evaluable	4 (14.3)	5 (17.9)
ORR n (%) [95% CI] ⁴	15 (53.6) [33.9, 72.5]	12 (42.9) [24.5, 62.8]
DCR: n (%) [95% CI] ⁵	20 (71.4) [51.3, 86.8]	18 (64.3) [44.1, 81.4]



(1) Felip E et al, ASCO 2018 | (2) L+, METexon14-skipping mutation-positive in ctDNA (liquid biopsy = LBx); T+, METexon14-skipping mutation-positive in tumor (tissue biopsy = TBx) | (3) Combined analysis (n=28); efficacy analysis includes only patients having at least 2 post-baseline assessments or who discontinued treatment for any reason (n=28) | (4) Confirmed complete response/partial response | (5) Confirmed complete response/partial response or stable disease lasting at least 12 weeks. | CI, confidence interval

Tepotinib: program overview

Development will focus on biomarker enriched patient populations



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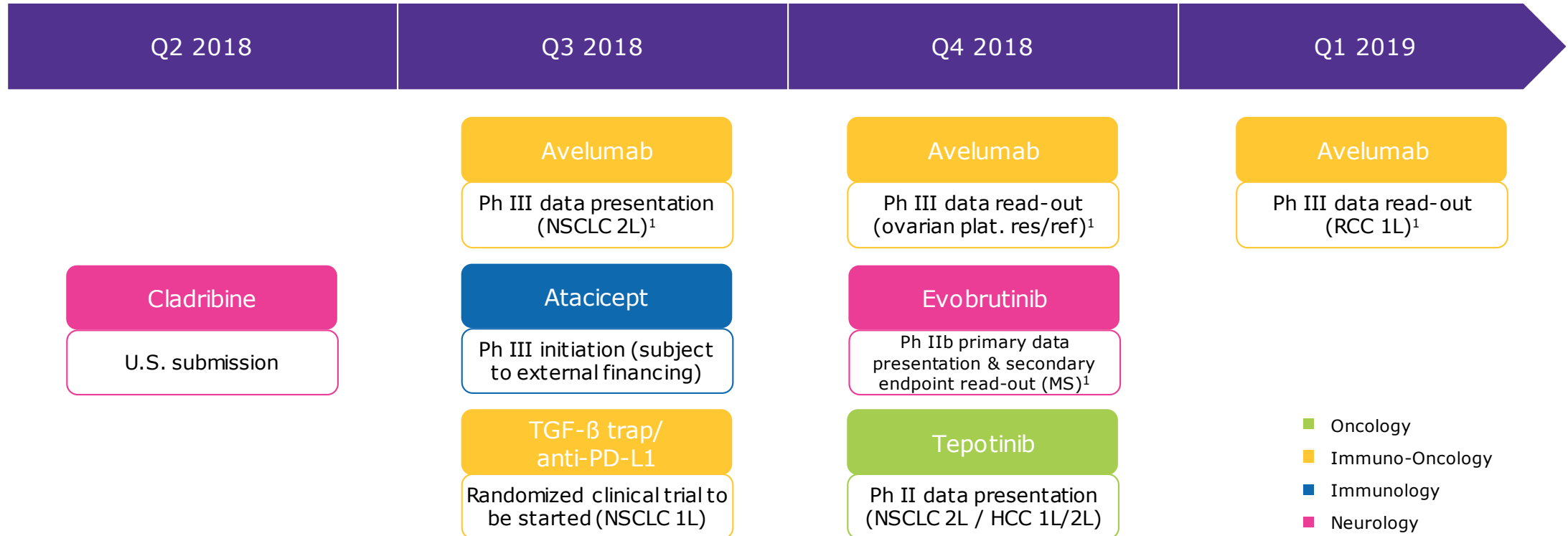
03 TGF- β trap / anti-PD-L1

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Upcoming catalysts

Major read-outs and ongoing pipeline development ahead



(1) Note: timelines are event-driven and may change.

Acronyms: NSCLC – Non small cell lung cancer | MS – Multiple Sclerosis | RCC – Renal Cell Carcinoma | HPV – Human papillomavirus | HCC – Hepatocellular Carcinoma
I plat. res/ref – platinum resistant/refractory

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