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Q2 2014 Financial Summary for Investors and Analysts

Merck KGaA, Darmstadt, Germany – Sound business performance supported by inorganic growth:

- Organic sales growth and portfolio outweigh FX headwinds
- Double-digit growth in Emerging Markets, all divisions contribute
- AZ acquisition completed, integration to be concluded by end of 2014
- EBITDA pre margin improves to 30.3% (EBITDA pre at €846 m)
- Healthy balance sheet and solid cash generation
- Full-year guidance confirmed

Overview Financials

Q2 2014 Overview

- Sales up on organic improvement and portfolio overcompensating for negative currency effects
- EBITDA pre and EPS pre up on organic performance and portfolio despite loss of royalty income
- Underlying operating cash flow remains on healthy level
- Jump in working capital reflects consolidation from AZ
- Increase in headcount includes ~1,150 employees from AZ

Q2 2014 Balance Sheet

- Balance sheet reflects AZ's assets and liabilities
- Reclassification of 2015 bond (€1,350 m) from non-current to current liabilities

Q2 2014 Cash flow Statement

- Lower profit after tax impacted by one-time inventory step-up from AZ
- Lower interest and tax payments drive changes in other assets and liabilities
- Changes in working capital reflect increase in receivables
- Investing cash flow contains disposal of financial assets and purchase of AZ
- Payment for AZ and repayment of its loans drive financing cash flow

Executive Board



Q2 2014 Business Overview

Biopharmaceuticals

- **Emerging Markets drive organic growth**
- Sales deviation yoy: organic +3.0%, FX -4.4%, portfolio 0.0%
- Solid organic sales growth is overshadowed by FX headwinds
- Rebif softer as past U.S. pricing is outweighed by competition from orals, increasingly also in Europe
- Erbitux performance driven by volume expansion in Emerging Markets (EM) and market share gains in Japan
- General Medicine* with largest contribution to EM performance
- R&D increase due to cost phasing as well as one-time costs
- Despite positive pricing effects, EBITDA pre margin declines on termination of Avonex and Enbrel royalty streams and FX

Consumer Health

- Strategic brands fuel growth
- Sales deviation yoy: organic +8.5%, FX -5.2%, portfolio 0.0%
- Slight increase in sales driven by strong organic growth offsetting continued currency headwinds
- Strategic brands show ongoing good development in Emerging Markets (Neurobion and Floratil in Brazil)
- Pregnancy supplements (Femilion) continue to contribute nicely in Europe due to good demand and new sales force initiatives
- Strong season for mosquito repellents following soft winter supports performance of local brands in Europe
- Improved profitability driven by positive pricing and favorable product mix as a result of focusing on strategic products

Performance Materials

- First quarter of AZ contribution
- Sales deviation yoy: organic +1.8%, FX -5.1%, portfolio 20.5%
- Sales increase as organic growth and portfolio effects from AZ more than offset currency headwinds
- Liquid Crystals with healthy demand for flagship technologies PS-VA and IPS yields sound organic growth on tough comparables
- AZ with slight organic growth mainly from Optronics
- Solid demand from coating industry for Xirallic products yields slight organic growth in Pigments
- Reported EBIT and EBITDA contain AZ inventory step-up

Executive Board

Bernd Reckmann,



*Includes "Cardiometabolic Care & General Medicine and Others"

Life Science

- Profitable growth in Process Solutions
- Sales deviation yoy: organic +4.0%, FX -4.2%, portfolio -0.9%
- Organic growth offset by FX and portfolio
- Process Solutions continues to drive divisional performance due to strong biopharma demand in all regions
- Lab Solutions organically flat, as good demand for solvents and consumables in Emerging Markets is offset by softer Europe
- Bioscience slightly growing as demand for Amnis products and Q2 sales initiatives outweigh impact of U.S. budget sequestration
- Increase in EBITDA pre and margin owing to higher volumes and prices as well as continued cost control

2014 Outlook (including AZ*):

The Group:

 EBITDA pre: ~ €3.3 – 3.4 bn ~ €10.9 – 11.1 bn Sales: ■ EPS pre**: ~ €4.50 – 4.75

Outlook by division:

Biopharmaceuticals

- Slight organic sales growth
- EBITDA pre: ~ €1.75 1.83 bn

Consumer Health

- Moderate organic sales growth
- EBITDA pre: ~ €170 180 m

Performance Materials*

- Slight organic sales growth
- EBITDA pre: ~ €850 880 m

Life Science

- Moderate organic sales growth
- EBITDA pre: ~ €640 670 m

Additional financial guidance

The Group royalty, license and commission income in 2015

Corporate EBITDA pre: around -€160-190 m Underlying tax rate: ~ 23% to 25% Capex on PPE and software: ~ €450 – 500 m

Hedging / USD assumption:

2014 and 2015 hedge ratio around 30% at EUR/USD ~ 1.30 - 1.35

~ €130 - 150 m



*Including AZ Electronic Materials from May to December 2014
**Based on number of shares after the share split, which has been effective since June 30, 2014



The Group Q2

		Group			Serono		Con	sumer Hea	lth	Perforr	nance Mat	erials		Millipore		Corp	orate/Othe	ers
€ m	Q2 2013	Q2 2014	% YoY	Q2 2013	Q2 2014	% YoY	Q2 2013	Q2 2014	% YoY	Q2 2013	Q2 2014	% YoY	Q2 2013	Q2 2014	% YoY	Q2 2013	Q2 2014	% YoY
Sales	2,744	2,796	2%	1,468	1,446	-1%	179	185	3%	431	506	17%	666	659	-1%			
% organic			3%			3%			8%			2%			4%			
% FX			-5%			-4%			-5%			-5%			-4%			
% portfolio			3%			0%			0%			21%			-1%			
EBIT	465	441	-5%	266	240	-10%	34	37	8%	170	137	-19%	72	75	4%	-78	-48	-38%
Depreciation and amortization	328	326	-1%	211	205	-3%	2	2	4%	35	41	16%	76	75	-1%	3	3	1%
EBITDA	793	767	-3%	478	444	-7%	37	39	8%	205	178	-13%	148	150	1%	-74	-45	-40%
One-time items on EBITDA	33	79	>100%	-3	8	n.m.	-1	2	n.m.	4	48	>100%	8	15	>100%	26	5	-80%
EBITDA (pre-one time items)	826	846	2%	475	452	-5%	35	41	17%	209	226	8%	156	166	6%	-49	-40	-18%

The Group H1

		Group			Serono	1	Con	sumer Hea	lth	Perforn	nance Mat	erials		Millipore		Corp	orate/Oth	ers
€ m	H1 2013	H1 2014	% YoY	H1 2013	H1 2014	% YoY	H1 2013	H1 2014	% YoY	H1 2013	H1 2014	% YoY	H1 2013	H1 2014	% YoY	H1 2013	H1 2014	% YoY
Sales	5,404	5,409	0%	2,856	2,821	-1%	361	365	1%	852	908	7%	1,335	1,315	-1%			
% organic			4%			4%			7%			1%			4%			
% FX			-5%			-5%			-6%			-5%			-5%			
% portfolio			2%			0%			0%			10%			0%			
EBIT	865	909	5%	437	476	9%	71	74	4%	343	289	-16%	145	162	12%	-130	-91	-30%
Depreciation and amortization	682	628	-8%	449	397	-12%	5	5	-4%	66	68	3%	155	152	-2%	7	7	-2%
EBITDA	1,547	1,537	-1%	886	872	-2%	76	78	3%	408	357	-13%	300	314	5%	-123	-84	-32%
One-time items on EBITDA	81	116	43%	26	18	-33%	-1	4	n.m.	8	56	>100%	18	21	18%	29	16	-44%
EBITDA (pre-one time items)	1,627	1,653	2%	913	890	-2%	75	83	11%	416	413	-1%	318	335	6%	-94	-68	-28%
Net financial debt*	307	2.220	>100%															

^{* 2013} is Dec. 31



The Group

P&L Group	Q2 2013	Q2 2014	% YoY
Sales	2,744	2,796	2%
Royalty, license and commission income	97	68	-30%
Total revenues	2,841	2,863	1%
Cost of sales	-768	-829	8%
Gross profit	2,073	2,035	-2%
Marketing and selling expenses	-616	-602	-2%
Royalty and commission expenses	-157	-139	-11%
Administration	-138	-151	10%
Other operating income/expenses	-115	-110	-4%
Research and development	-374	-394	6%
Amortization of intangible assets	-209	-197	-6%
EBIT	465	441	-5%
Depreciation and amortization	328	326	-1%
EBITDA	793	767	-3%
One-time items on EBITDA	33	79	>100%
EBITDA (pre-one time items)	826	846	2%
Financial result	-49	-50	3%
Profit before tax	417	391	-6%
Income tax	-101	-85	-16%
Income tax rate	24%	22%	
Profit after tax	316	306	-3%
Non-controlling interest	0	-3	>100%
Net income	316	303	-4%
Number of theoretical shares in million	434.8	434.8	
EPS in €	0.73	0.70	-4%
EPS (pre one-time items) in €	1.13	1.16	3%



Biopharmaceuticals

P&L MS	Q2 2013	Q2 2014	% YoY
Sales	1,468	1,446	-1%
Royalty, license and commission income	93	64	-31%
Total revenues	1,560	1,511	-3%
Cost of sales	-258	-249	-3%
Gross profit	1,302	1,261	-3%
Marketing and selling expenses	-332	-324	-2%
Royalty and commission expenses	-152	-134	-12%
Administration	-50	-56	13%
Other operating income/expenses	-53	-53	1%
Research and development	-295	-312	6%
Amortization of intangible assets	-155	-143	-8%
EBIT	266	240	-10%
Depreciation and amortization	211	205	-3%
EBITDA	478	444	-7%
One-time items on EBITDA	-3	8	n.m.
EBITDA (pre-one time items)	475	452	-5%

Consumer Health

P&L CH	Q2 2013	Q2 2014	% YoY
Sales	179	185	3%
Royalty, license and commission income	1	0	-74%
Total revenues	180	185	3%
Cost of sales	-62	-60	-4%
Gross profit	118	125	7%
Marketing and selling expenses	-72	-70	-3%
Royalty and commission expenses	0	-1	>100%
Administration	-6	-7	3%
Other operating income/expenses	2	-5	n.m.
Research and development	-6	-5	-17%
Amortization of intangible assets	-1	-1	16%
EBIT	34	37	8%
Depreciation and amortization	2	2	4%
EBITDA	37	39	8%
One-time items on EBITDA	-1	2	n.m.
EBITDA (pre-one time items)	35	41	17%



Performance Materials

P&L PM	Q2 2013	Q2 2014	% YoY
Sales	431	506	17%
Royalty, license and commission income	1	0	-65%
Total revenues	432	506	17%
Cost of sales	-160	-245	53%
Gross profit	271	261	-4%
Marketing and selling expenses	-37	-45	22%
Royalty and commission expenses	0	-1	>100%
Administration	-8	-15	89%
Other operating income/expenses	-19	-20	5%
Research and development	-33	-38	13%
Amortization of intangible assets	-4	-5	29%
EBIT	170	137	-19%
Depreciation and amortization	35	41	16%
EBITDA	205	178	-13%
One-time items on EBITDA	4	48	>100%
EBITDA (pre-one time items)	209	226	8%

Life Science

P&L MM	Q2 2013	Q2 2014	% YoY
Sales	666	659	-1%
Royalty, license and commission income	2	3	15%
Total revenues	669	661	-1%
Cost of sales	-286	-274	-4%
Gross profit	383	387	1%
Marketing and selling expenses	-174	-164	-5%
Royalty and commission expenses	-4	-3	-19%
Administration	-23	-26	13%
Other operating income/expenses	-20	-30	54%
Research and development	-40	-39	-1%
Amortization of intangible assets	-50	-49	-2%
EBIT	72	75	4%
Depreciation and amortization	76	75	-1%
EBITDA	148	150	1%
One-time items on EBITDA	8	15	>100%
EBITDA (pre-one time items)	156	166	6%